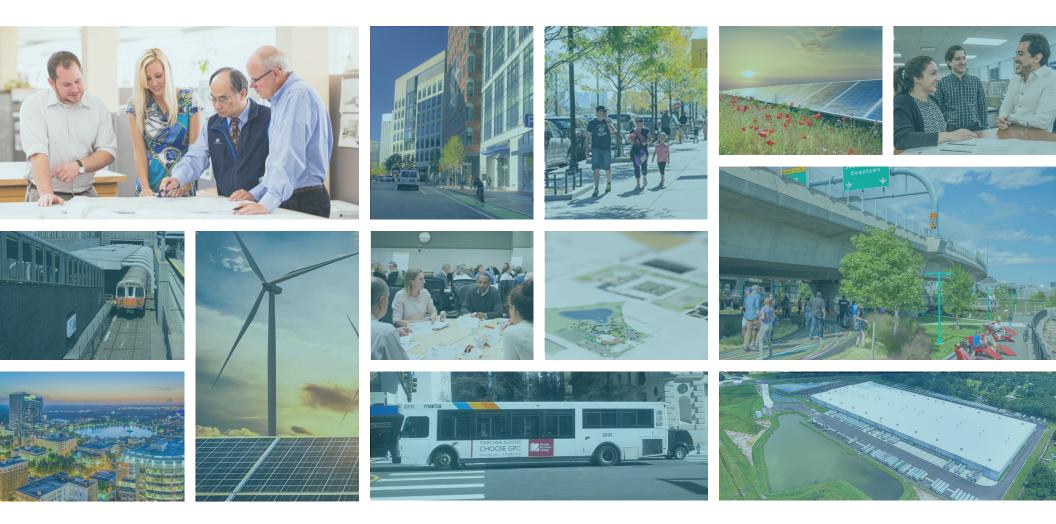


Engineers | Scientists | Planners | Designers



Working together to deliver future-focused solutions for more sustainable, resilient, equitable communities.



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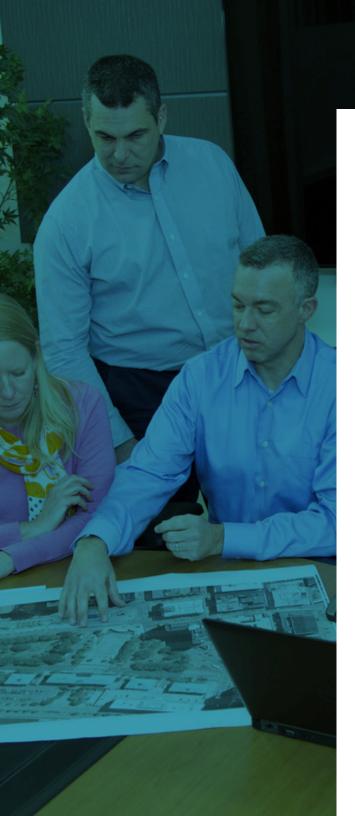
Our Culture

Markets We Serve

Core Services

WHO WE ARE

We are VHB. We're passionate about making meaningful contributions to the world through the work that we do.



1,600+

PASSIONATE PROFESSIONALS including engineers, scientists, planners, and designers

Founded in

1979

MARKETS

Transportation Agencies Real Estate Institutions Energy Federal Government State and Local Governments

CORE SERVICES

Transportation Planning & Engineering Land Development Planning & Design Environmental Applied Technologies locations on the East Coast

30+

LEADERSHIP Board of Directors



Mike Carragher, PE President & CEO, Chairman of the Board



Bob Brustlin, PE, LEED AP Founder, Board of Directors



Mike McArdle Chief Development Officer, Vice Chairman of the Board



Carolyn Groobey, Independent Director Advisor & Executive Coach



Keith Parker, Independent Director President & CEO of Goodwill of North Georgia



Dave Mulholland, PE Chief Technology Officer



Meredith Avery Director of Natural Science



Tom Jackmin, PE, ENV, SP Senior Vice President, New England Regional Manager



M. Gayle Packer, Independent Director President & CEO of Terracon

LEADERSHIP **Executive Committee**



Mike Carragher, PE President & CEO, Chairman of the Board



Mike McArdle Chief Development Officer, Vice Chairman of the Board



Keri Kocur Senior Vice President. Chief People Officer



Khris Gregoire, Esq. Senior Vice President, Chief Legal Officer



Bill Ashworth, PE, PTOE Senior Vice President, Chief Operating Officer



Eric Hartmann Senior Vice President, Chief Financial Officer



Bob Dubinsky, PE, LEED AP Senior Vice President, Corporate Resources Integration Officer



Greg Bosworth Senior Vice President, Chief Information Officer



Terri Elkowitz Senior Vice President. Northeast Regional Manager



Steve McElligott, PE Senior Vice President, Transportation Agencies Market Leader



Piotr Swietuchowksi, PE Land Development Service Line Chair



Steve Anderson, GISP Vice President, Applied Technologies



Steve Thomas Senior Vice President, VHB MetroDC CEO



Nancy Barker, PWS, PWD Senior Vice President. Mid-Atlantic Regional Manager, Federal Market Leader



Kris Dramby, CWB, PWS, CE Vice President, Energy Market Leader



Neville Reynolds, PWS Environmental Service Line Chair



Ken Schwartz, AICP Senior Vice President. Planning Service Leader



Dave Mulholland, PE Senior Vice President. Chief Technology Officer



Matt Lamb, PE Senior Vice President. Southeast Regional Manager



Rob Smedburg, PE Senior Vice President, Institutions Market Leader



Glen Kirkpatrick, PENG, PG Vice President, National Director of Site Investigation & Remediation



Kim Eccles, PE

Beth Freeman, CPSM Vice President, Marketing & Business Development



Tom Jackmin, PE, ENV, SP Senior Vice President, New England Regional Manager



Matt Kennedy, PE, ENV SP Senior Vice President, Technical Services Director



Transportation Service Line

WHO WE ARE



WORKING WITH US

VHB's work helps improve mobility, enhance communities, build resilience, and contribute to economic vitality.

THE VHB **Experience**

Our shared passion for making meaningful contributions to the world through our work drives us to examine projects holistically and partner with clients to collaboratively uncover smarter, more innovative, technology-focused solutions—for a more resilient tomorrow. VHB's diverse team brings together our collective knowledge, technical excellence, and wide network of trusted relationships across our footprint to address our clients' most complex challenges in light of the changing nature of our industry and the world in which we live and operate.

We are forward-thinking and creative, yet practical. We deliver value by embracing client goals, anticipating challenges, and building lasting partnerships.

We help our clients make informed decisions to move projects forward and reimagine the built environment for the better.

With a future-focused mindset, we work to deliver sustainable, equitable, and resilient solutions for our clients and communities.

SUSTAINABILITY

Sustainability is a foundational element of VHB's practice and an integral part of our approach.

INTEGRATED BALANCED **HOLISTIC**

"Sustainability is not possible without a holistic approach to problem solving. Technology and data are critical when considering social, environmental, and economic perspectives and for developing long-term solutions."

> -Ryan Prime, VHB Sustainability Practice Leader

Sustainability is an ongoing practice that takes a holistic approach to problem solving to address and integrate social, environmental, and economic issues through innovative solutions.

Sustainability has served as a foundational element of VHB's practice and an integral part of our approach. A company founded on stewardship, sustainability is inherent in who we are and how we invest in our people—building our foundation for the future—so we can continue to provide our clients with results that shape our communities in meaningful ways.

Sustainability is critically important to our role in the AEC industry—and to the solutions we provide for the infrastructure that supports our communities. It requires analysis and work across industries, infrastructure, and stakeholders. VHB is committed to continued collaboration with our clients to deliver complex, transformational projects that reimagine the built environment for the better. Sustainability is not an add-on service that we provide. It's a lens through which we always look as we deliver future-focused solutions.

See more at www.vhb.com/sustainability

"Equity has been and will always be a foundational element of VHB. As we deliver projects for our clients, we continually examine the benefits and impacts to make certain they are distributed equally and that we are positively transforming our communities."

> —Steve McElligott, Transportation Agencies Market Leader



EQUITY IN THE BUILT ENVIRONMENT

Social equity is the heart of smart, future-focused community design. Investment in our communities is fundamental to make our lived environment fairer for everyone—and there is much that planners, designers, and engineers can do to make this happen, especially as it relates to how and where infrastructure is built.

From equitable access to transportation, healthcare, education, and employment, to affordable housing and green space, equity in the built environment can take multiple forms. VHB works closely with local communities. We listen to understand what they truly need—not what we think they need—and we adapt plans accordingly. We are dedicated to delivering future-focused solutions that build equitable and inclusive infrastructure.

See more at <u>www.vhb.com/equity-in-the-built-</u> environment

TECHNOLOGY

Technology-enabled consulting is at the forefront of VHB's approach to solving our clients' and communities' most complex challenges.

DATA-INFORMED. INNOVATIVE. FUTURE-FOCUSED.

"Data is critical for making informed decisions. From justifying the need for new developments, to identifying where infrastructure enhancements will do the most good, gathering and analyzing data is key to planning future-focused communities." Data and technology continue to inform and play a key role in the built environment. Digital twins enhance emergency response and asset management. Smart street lighting helps to lower energy cost and consumption. Technology-enabled transportation infrastructure supports connectivity of all travel modes, including automated aircraft and motor vehicles.

Today, technology-enabled consulting has never been more important, and at VHB, it's at the center of all we do. The effective, proactive, and innovative use of data and technology drives VHB's approach to solving our clients' and communities' most complex challenges—and helping them become more future-focused.

See more at <u>www.vhb.com/technology</u>

—Dave Mulholland, Chief Technology Officer **Technology and creative, innovative ideas will continue to play a critical role as we integrate sustainable, equitable solutions that spur economic development and reimagine the built environment—for today and a more resilient tomorrow.

> —Mike Carragher, President & CEO

OUR CULTURE

Since our founding, we intentionally fostered a culture of diversity, equity, and inclusion—supported by deep-rooted core values.





andscape Architect

WHO WE ARE

COMMUNITY AND SOCIAL RESPONSIBILITY

We don't just help our clients take action to improve health and well-being, contribute to economic vitality, and promote environmental stewardship. We hold ourselves accountable to do the same at VHB—for our people, projects, communities, and operations.

VHB has a long-standing tradition of being responsive to our communities, thanks to the civic-minded employees who contribute their time to worthy causes. Charity programs are initiated by VHB employees who roll up their sleeves to support the communities in which we live and work. Corporate VHB supports these efforts with a matching donation program, and by providing flexibility for employees to participate in these important initiatives.





Since the firm's founding, we have raised more than \$4M for non-profit organizations. Donations from employees and the firm have benefited organizations such as the Jimmy Fund, the Watertown Food Pantry, the Make a Wish Foundation, and the Massachusetts Society for the Prevention of Cruelty to Children-to name a few. In 2020, VHB raised and donated more than \$300,000 to many charitable organizations in the communities where we work and live, through both VHB-sponsored charity events and our employees' generosity.

See more at <u>www.vhb.com/</u> <u>community-social-responsibility</u>

ARKETS WE SERVE CORE SERVI

INVESTING IN OUR PEOPLE

The growth and future success of VHB depends upon the growth and future success of our employees. We view employee learning and development as a strategic priority, investing significantly in professional development opportunities.

CENTER FOR EDUCATION (CFE)

VHB is committed to individual professional development and skill building, offering opportunities to work with experienced colleagues on diverse and complex projects through VHB's Center for Education (CFE). The CFE offers an ongoing curriculum of onsite and online courses taught by VHB employees as well as outside industry professionals. The CFE is accredited by the International Association for Continuing Education and Training.





WORKPLACE RECOGNITION

We pride ourselves on being recognized as an amazing place to work across our footprint.

2021	Best Workplaces for Commuters, Tampa & Orlando, Florida
	Best Places to Work recognition in Vermont, Orlando, Tampa, New York
2020	NAIOP-Massachusetts Impact Award Diversity, Equity & Inclusion Response category
	Best Place to Work recognition in Vermont, New York, Florida, Virginia
	WTS-NC Triangle Rosa Parks Diversity Leadership Award
2019	Best Place to Work recognition in Vermont, New York, Georgia, Florida, Virginia
2018	WTS Employer of the Year
	WTS North Carolina Triangle Employer of the Year
	WTS Rhode Island Employer of the Year
	Best Place to Work recognition in Vermont
	Virginia Business Best Places to Work

DIVERSITY, EQUITY, AND INCLUSION

VHB has always been about people. Since our founding, we have intentionally fostered a culture of diversity, equity, and inclusion (DEI)—supported by deep-rooted core values, one of which is diversity. We have sought to create an environment where people of all identities, backgrounds, and perspectives feel welcome and have the opportunity to grow, both personally and professionally.

DEI STEERING COMMITTEE

VHB's DEI Steering Committee (DEISC) was established to further advance VHB's strategic focus on DEI, both internally and externally. The 12-member committee is chaired by Mike Carragher, President & CEO, and is comprised of executive, regional, and office leadership, as well as representatives from employee resource groups. The DEISC is responsible for helping to establish VHB's long-term DEI vision, goals, and annual initiatives; reviewing and providing input on actionable DEI plans; and measuring progress on annual goals.



INITIATIVES TO DIVERSIFY HIRING AND EXPAND VHB'S CANDIDATE PIPELINE

- **College Ambassador Program.** Focus on building long-term relationships and connections with a diverse set of colleges and universities to attract more diverse candidates into our talent acquisition pipeline.
- **HBCU Connect Partnership.** VHB partners with HBCU Connect to post job opportunities on their website, increasing visibility with students and alumni from historically Black colleges and universities. Additionally, we're collaborating on new strategies to build relationships and attract talent from HBCUs, including hosting diversity recruitment events in partnershipwith HBCU Connect.
- **Circa (Formerly America's Job Exchange).** VHB invests in this service, which helps employers recruit a diverse pool of applicants and comply with federal laws and regulations requiring nondiscrimination.

- **Diversity-Focused AEC Recruiters.** VHB has strategic partnerships with specialty recruiters so that we're casting a wider net in the recruitment process for mid-to-senior level positions.
- **CREST** (Commercial Real Estate Success Training). A 10-week paid internship program that provides opportunities for women and people of color to learn about the commercial real estate industry.
- **LIFT2 Externship.** A project of the non-profit Teachers21.org, which places committed teachers into paid externships with companies in STEM fields so they can experience firsth and what careers might look like for their students and help enliven their STEM teaching.

See more at https://www.vhb.com/people/diversity-equity-inclusion

"At VHB we are committed to sustaining a diverse, equitable, and inclusive organization because only in such an environment can each of us become our best self, growing and evolving through a dialog of many voices—and elevating our humanity in the process." —Mike Carragher, President & CEO

MARKETS WE SERVE

We bring together our collective knowledge, technical excellence, and wide network of trusted relationships to address our clients' most complex challenges.



Transportation Agencies

Aviation

Port Authorities

Railroads

Transit & Rail

State DOTs

Route 79/I-195 Interchange Improvements Fall River and Somerset, MA TITUT

Long Bridge Arlington, VA

Newark Airport's New Terminal A

Newark, New Jersey

<u>SunRail Commuter Rail</u> <u>Central Florida</u>

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VHB develops transportation solutions for more efficient movement of people and goods across all modes of transportation—providing options that are technologically advanced, efficient, safe, and seamless. We know the policies and procedures, and we understand the challenges our agency clients are up against—pressure from the public, limited resources, and ever-changing regulations.

We work side-by-side with agencies to make their jobs a little easier by delivering creative, practical solutions and unwavering service.

Learn more about VHB's work in the Transportation Agencies Market at <u>vhb.com/transportation-agencies/.</u> **WORKING WITH US**



Real Estate

Office

Retail

Biomedical Research

Residential

Mixed-Use

Hospitality and Sports

The Broad Institute, Cambridge, MA

VHB relishes the opportunity to partner with leading developers, corporations, investors, and architects to bring their visions to life—creating great spaces and great places that maximize the long-term value of infrastructure investments.

We thrive when land use, transportation, infrastructure, and the natural environment intersect. This is where VHB's innovation and technical excellence shine—assessing how best to get a development built within the local context of zoning, regulatory approvals, and budgetary objectives.

Whether your project involves new development, redevelopment, land acquisition, permitting compliance, or traffic and parking improvements, we are uniquely positioned to support you with integrated services and a seasoned team. Learn more about VHB's work in the Real Estate Market at

vhb.com/real-estate/.



Matrix Global Logistics Park

Staten Island, NY

Philip Morris USA DSC Distribution Center Richmond, VA

AMAZON IKEA

Institutions

Higher Education

Healthcare

K-12 Schools

Cultural Facilities

Brown University, Providence, RI

What does it take to create a college campus that endures? Or a healthcare facility that offers not only the best in care, but also an environment where patients and their families feel safe and calm? For more than 40 years, VHB has helped some of the nation's most reputable institutions achieve their development goals as they address growth and investment challenges. Our approach is simple: we bring together our stellar people and our deep collective knowledge, having partnered with hundreds of institutions, to deliver creative, practical solutions so that our clients' projects can start-and finish—smoothly.

Learn more about VHB's work in the Institutions Market at vhb.com/institutions/.













Electric & Gas

Renewables

Pollinator-Friendly Solar Industry Program, Nationwide

Finding responsible solutions to our energy needs is a national priority. Diversity in renewable and conventional sources of domestic energy has taken center stage, while extreme weather and unforeseen events have jolted the industry focus to the reliability of its networks. Energy clients turn to VHB for our broad knowledge of the regulatory environment and the latest energy policies and trends to help develop solutions for transmission, distribution, and siting projects while minimizing impacts to the environment.

Learn more about VHB's work in the Energy Market at whw.com/energy/.



Federal Government

Federal Lands Management Federal Transportation Agencies Department of Defense

Lincoln Memorial, Washington, DC

Imagine you're the steward of nearly a billion acres of parks and historic sites—and also responsible for improving the safety of one of the world's most extensive transportation networks. The U.S. federal government shoulders these two tremendous responsibilities, and VHB is proud to have been a trusted partner for over 25 years. We deliver creative, practical solutions to preserve the nation's public lands and monuments and to make traveling throughout the U.S. easier and safer for all of us. It's no wonder that a variety of federal agencies turn to VHB to provide solutions to their most intricate, challenging, and important projects.

Learn more about VHB's work in the Federal market at whb.com/federal-government/.



Mammoth Cave National Park,

Cave City, KY





State and Local Governments

Smart Communities

Healthy Communities

Public Meetings

Asset Management

Funding

Planning + Design

Transportation Services

Resiliency Planning

Structures

Tropicana Field Site Study, St. Petersburg, FL

What makes communities meaningful? Community leaders partner with VHB to answer that question and shape places that benefit the common good. State and local governments look to us as a vital extension of their staff. Our integrated team of engineers, scientists, and planners keeps clients informed about new technologies, design trends, legislative mandates, environmental regulations, and community concerns—all while maintaining a focus on local priorities.

We routinely sit around the table with state and civic leaders to brainstorm, plan, and wrestle with big ideas. We advance projects by solving funding problems, identifying alternate delivery methods, fostering collaboration across diverse demographics, and facilitating relationships between public and private entities. We pride ourselves on delivering creative, practical solutions for state and local clients, enabling them to move our society forward—and create meaningful communities.

Learn more about VHB's work in State and Local Governments at <u>vhb.com/state-local-governments/</u>.

Savannah Bay Street Widening, Chatham County, GA

South Burlington City Center/Market

Street, South Burlington, VT

~



CORE SERVICES

We collaboratively apply technical skills anchored in holistic problemsolving philosophy to deliver lasting results that help communities thrive for generations to come. Transportation Planning & Engineering

START SAVE SUCCEED.

CHOOSE GPC.

Active Transportation

Aviation

marta

2231

Highway Design

Safety

Structures

Technology

Traffic Operations

Transit & Rail

Transportation Planning

MARTA Essential Bus Service, Atlanta, GA

223

Transportation is fundamental to our day-to-day lives. Will I make the train? Can my child ride her bike to school? Is my flight on time? Will there be enough parking at the store? VHB approaches transportation planning and design with a focus on creating sustainable, technologically innovative, and appropriately scaled solutions. We work as trusted advisors to our clients to balance cost and schedule while developing creative, functional plans and designs. Our knowledge and experience cover the full spectrum of potential assignments. We know the challenges facing our transportation clients and what it takes to deliver smart solutions that keep people moving.

Learn more about VHB's work in Transportation Planning and Engineering at <u>vhb.com/transportation-planning-and-</u>engineering/.

Downtown Raleigh Pedestrian Safety Study, Raleigh, NC

Manchester, NH



WORKING WITH US

Land Development

Land Engineering

Survey

Permitting

Best Buy Distribution Center, Polk County, FL

VHB understands our clients' operating environment and infrastructure challenges, enabling us to deftly navigate site permitting and approvals. As trusted partners, we provide solutions designed to get customers, visitors, and employees in and out with ease. Bringing together the right skills and experience, our team delivers creative and practical solutions to get the land use bang-for-your-buck that clients demand and provide confidence that projects are not only moving forward, but humming on all cylinders.

Learn more about VHB's work in Land Development Services at whb.com/land-development/.







Environmental Services

Air Quality

Archaeology

Environmental Planning

Natural Sciences

Noise & Vibration

Preservation Planning

Site Investigation & Remediation

Sustainability

Water Resources

Ohio Creek Watershed Transformation, Norfolk, VA

VHB aspires for a sustainable world in all that we do. We not only help our clients take action to improve health and well-being, contribute to economic vitality, and promote environmental stewardship, we also hold ourselves accountable to do the same. This is inherent in who we are—and balancing development and infrastructure needs with stewardship of the environment is what we do.

Our team sees the big picture and understands how to move projects through tough environmental regulatory processes, with broad experience in air and noise, stormwater, groundwater, wetlands, coastal/tidal zones, wildlife, endangered species, and compliance. VHB focuses on navigating the regulatory waters so our clients can focus on completing their projects.

Learn more about VHB's Environmental Services work at whb.com/environmental-services/.

Old Tampa Bay Water Quality Improvement Project, Tampa, Florida

Environmental Services for H&SB Electric Transmission Lines Rebuild, Kingston to

Catskill, NY



Planning and Design

South Station Downtown

Community Planning

Landscape Architecture

Urban Design

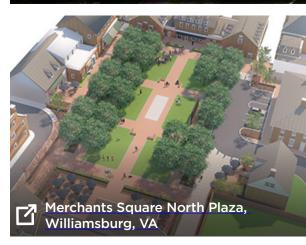
Ink Block Understory, Boston, MA

Where will we live? Where will we shop? Can we make it functional and beautiful? Can we make it better? Our planners and designers brainstorm, plan, revise, revisit, and wrestle with all sorts of questions, while collaborating with communities, developers, and regulators. Together, we transform the most compelling questions into answers and ideas that unite people around a common vision: a better neighborhood, a better town, a better community.

To us, planning is a strategic tool that can unlock today's most challenging issues. It is reflective and forwardthinking, involving the partnering of diverse and innovative ideas to foster greater success.

Learn more about VHB's Planning and Design Services at whb.com/planning-and-design/.

CC2DCA Intermodal Connector Feasibility Study, Arlington County, VA





Applied Technologies

Application Development

Data Management & Analytics

Design Technology

GIS

System Architecture

Orlando Future-Ready City Master Plan, Orlando, FL

Leveraging data, along with the effective use of technology, achieves higher value results. Our approach combines core service knowledge, data insights, and the application of technology to deliver innovative solutions for our clients' planning, engineering and design, sustainability, and environmental compliance needs.

VHB's Applied Technology Team includes technology and security specialists, GIS professionals, analysts and software engineers, architects, data scientists, and support staff who offer integrated services to public- and private-sector clients in a variety of markets.

Learn more about VHB's Applied Technologies work at whb.com/technology-solutions/.

Intersect, Nationwide

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